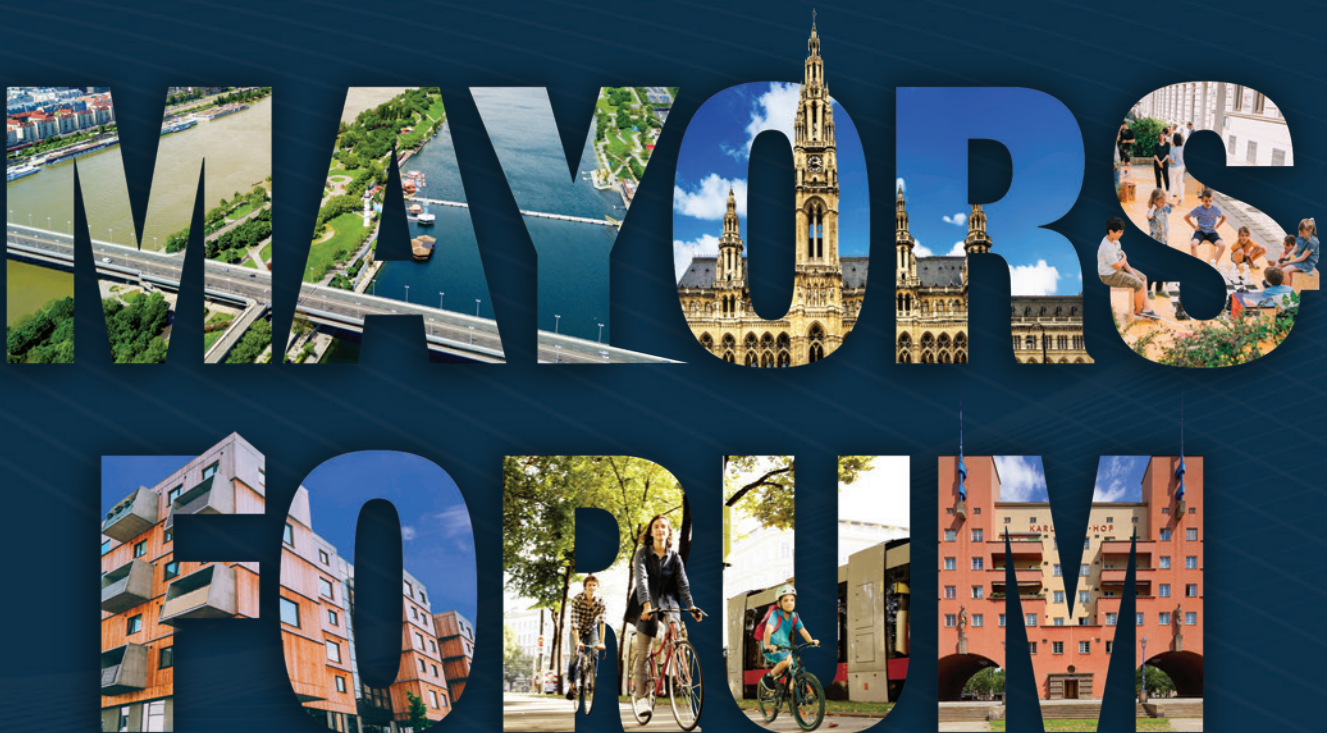




World Cities Summit



Liveable and Sustainable Cities:
Local Solutions, Global Impact

2 – 4 July 2025, Vienna

2020 Lee Kuan Yew World City Prize Laureate



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Executive Summary

The 14th Mayors Forum of the World Cities Summit, hosted by the City of Vienna, brought together 61 international mayors and city leaders from more than 50 cities. Held from 2 – 4 July 2025, dynamic discussions throughout the three-day programme were guided by the theme “Liveable and Sustainable Cities: Local Solutions, Global Impact”.

Delegates explored the shared challenges that cities face today, including delivering affordable housing, providing reliable and efficient municipal services, rethinking urban energy transition and managing urban water for resilience. This year, a special panel was also convened at the Mayors Forum to highlight the importance of city networks and demonstrate how cities can continue to facilitate knowledge sharing, encourage collaboration and deepen partnerships through these international networks.

Mayors Forum Chairman, Mr Chee Hong Tat, Minister for National Development, Singapore, stressed the importance of forging common consensus to tackle the challenges that cities face, many of which are transborder in nature. He highlighted the importance of city leaders and representatives as they galvanise stakeholders across the people, public, and private sectors to seize opportunities and shape a better shared future together.

Dr Michael Ludwig, Mayor of Vienna, also spoke about how cities are not merely places to live, but vital engines of innovation and collaboration. He pointed out how Vienna serves as a model for local solutions to address global challenges, and how cities can inspire one another to take meaningful action, emphasising that cooperation is key to successfully addressing the challenges of the future.



2020 Lee Kuan Yew World City Prize Laureate - Vienna

VIENNA is recognised for reinventing itself for success in the 21st century without losing its distinctive identity as a capital of culture, music, and history. In particular, Vienna has taken on a leading role in addressing the global challenges of climate change. This remarkable success is achieved through steadfast dedication to constant and consistent improvements that are skilfully woven together to sustain the highest quality of life for all its inhabitants now and into the future.

The Austrian capital is the epitome of a holistic planning approach that establishes a clear and shared vision that is succinctly summarised in **STEP 2025**, the Urban Development Plan of Vienna. Before the framing of this plan, the city had already completed a 21-kilometre-long flood protection channel in 1989 that now doubles as a closed water body for recreational

activities and a large public park for everyone in the heart of the city.

About the Lee Kuan Yew World City Prize

Inaugurated in 2010 and named after Singapore's first Prime Minister, the Lee Kuan Yew World City Prize is a biennial international award that honours outstanding achievements and contributions to the creation of liveable, vibrant and sustainable urban communities around the world. Past prize Laureates include Bilbao, Spain (2010), New York City, USA (2012), Suzhou, China (2014), Medellín, Columbia (2016), Seoul, South Korea (2018), Vienna, Austria (2020), and Mexico City, Mexico (2024).

For more information about the Prize, please visit www.leekuaneyewworldcityprize.gov.sg

Lee Kuan Yew World City Prize Network

The City Network for the Lee Kuan Yew World City Prize (LKYWCP Network) is a platform for urban leaders and practitioners to connect and engage in creating and exchanging knowledge on building liveable and sustainable cities.

The LKYWCP Network launched at the World Cities Summit 2024 with seven of the Prize Laureate Cities as its Founding Members. It is also open to the Prize's Special Mention Cities and future awardees.



From L-R: Stijn De Rooster, Vice-Mayor for Sports, Worship Services and Animal Welfare, Antwerp; Lim Eng Hwee, CEO of Urban Redevelopment Authority, Singapore; and Jana Deforche, Executive Director of Design Sciences Hub, University of Antwerp, signed the LKYWCP Network declaration in Vienna on 2 July 2025.



From L-R: Ryoichiro Orii, Director-General of the City of Yokohama's International Affairs Bureau and Lim Eng Hwee, CEO of Urban Redevelopment Authority, Singapore, signed the LKYWCP Network declaration in Vienna on 3 July 2025.

Mayors Forum Session 1: Delivering Affordable Housing

How can cities enhance or refresh their social compact on affordable housing to make it more accessible to their demographics, in terms of tenure, modality and funding?

Affordable housing remains a cornerstone for building inclusive and resilient cities and communities, yet challenges in accessibility persist. This session discussed the complexities of housing a city's population and how cities can better respond to the housing needs of their evolving and diverse communities through various housing modalities, tenure options, and innovative funding mechanisms.

Every city faces challenges in cost of living, and homelessness, bringing to the forefront some of these considerations around delivering affordable housing:

1. Resilient communities thrive when citizens feel secure, supported and loved.

- Cities must provide dignified homes for its people that enable them to live with integrity and provide opportunities for them to improve their lives.
- Housing must cater to increasingly diverse populations in cities, specifically the needs of groups like youths and seniors. Housing, as a reflection of a city's social compact, must respond to the needs of its residents in different life stages.

2. Cities can provide better lives and futures by championing affordable, accessible and sustainable housing, that are well planned with amenities.

- Besides just focusing on the housing unit, cities need to also build or rejuvenate functional, healthy and inclusive neighbourhoods for residents to have fuller everyday lives.
- The broken link between planning and implementation poses a real challenge to housing provision in cities. Some factors that affect the timeliness of housing delivery include the availability and cost of construction materials.
- Cities must also address the challenge of renovating old housing stock in a cost-effective way, in order to support future sustainability. This can unlock new opportunities in innovation for both the construction and technology sectors.

3. Cities can improve housing security by streamlining policies, revisiting policies that did not work, improving current institutions, and engaging communities in the process

- There cannot be a one-size-fits-all solution to housing. Housing policies must be able to support the different life stages of residents.
- With active engagement, governments and policy makers can better understand the evolving aspirations and preferences of residents towards housing, and make necessary policy adjustments that help to right-size and right-site housing units.

Mayors Forum Session 2: Providing Reliable and Efficient Municipal Services

How can cities develop effective leadership, well-managed municipal services and community empowerment, to be responsive to their administrative and organisational needs, as well as the needs of their communities?

Reliable and efficient municipal services are essential in ensuring high standards of living and high quality of life for residents in their daily experience of the city. Municipal services need to be well managed, maintained and funded, to respond to the needs of their communities. This session discussed the provision of reliable and efficient municipal services for people and how good city management is pivotal to the process. Citizen services are not just the core business of cities, but the fulcrum of the transformational power of cities. Delegates raised these key points during the session:

1. The transformational power of municipal services

- Local services are the core business of city governments. Yet, this is not just about maintaining good Quality of Life, but how to use city services as transformational powers for cities to evolve and change. In particular, city services can empower citizens to drive transparency and social contract in cities.
- City services are not just local amenities but also cover provision of housing, transport, education, leisure, and more. Thus, municipal services are not just about giving citizens what they want, but used as a vehicle to create equity, trust, dignity and opportunity. It is an enabler to leaving sustainable legacies.

2. Empowering communities to participate in the management of the city

- Citizen participation, engagement, and empowerment are the first step in providing quality municipal services. To do that, engagement must take place where citizens live their lives, and this requires effective leadership, good governance, and streamlining of services.
- This is important to make services more responsive to residents and provide a range of services to others such as: services to businesses, to places, to nature, to entrepreneurs, and all customers. This also ultimately builds trust between city and people.

3. Harnessing technology for estate services

- Cities can use technology to drive innovation in service delivery and continue to actively leverage technology to apply data-driven decision making. This includes implementing smart solutions to monitor infrastructure, utility performances, and early warning systems.
- The key is to use technology, and potentially AI, to not just make systems better, but ultimately more responsive to the dynamic environment. At the same time, this must be implemented in a way that also protects the privacy and rights of citizens.

4. Developing a collaborative ecosystem of stakeholders

- The ecosystem needs to work together in the provision of municipal services. For example, think-tanks and universities provide knowledge, research education and training.
- At the same time, there is a role for businesses, financial institutions & real estate entities to be part of a matrix of organisations that must work together to deliver quality municipal services.



Mayors Forum Session 3: Collaborative Cities in Action

City networks represent the interests of cities and metropolitan areas to advocate for local government priorities, provide resources and support to municipal leaders, and help strengthen the capabilities of local governments. This panel sought to address two key areas of what it means for cities to collaborate with each other and with other global networks and organisations to ensure a liveable and sustainable future for all.

1. What can cities do together that they can't do on their own? How should they combine to be effective?

Collaborative learning and sharing of expertise

- Cities can achieve more by working together and can grow together over time. Cities can also work together to speak with one voice to effectively influence government policy at the national level.
- It is critical to exchange knowledge and expertise amongst cities to effectively learn from mistakes. The exchange of best practises is powerful – provided this is done with a global perspective. For example, the Lee Kuan Yew World City Prize spotlights cities that demonstrate foresight to share their best practices and solutions globally.

Collective action is needed to impact and accelerate urban innovation

- More impact can be created and achieved collectively rather than individually.
- Collective action can further drive advocacy and joint purchasing power for countries.
- Networks and coalitions are enablers of mutual learning and exchange.

Cities can position themselves as role models for others

- Cities can be an important role model for other levels of government in identifying and addressing both practical and real issues in the community. In the long run, citizens will recognise the importance of their city leaders in spearheading and implementing meaningful change.
- Cities can serve as models for others to identify common issues, then effectively adapt and apply possible solutions in their own cities.

2. How should city networks work with non-government partners and networks to make the most progress?

- Finding the right partners to provide domain knowledge, data and insights result in a data-driven approach to problem solving. For instance, data from electric vehicle (EV) service providers can help inform and influence EV charger requirements in a city.
- Partnerships can also be forged to identify ground issues and and co-design solutions which further builds trust and ownership of solutions. Areas where these partnerships would have the most impact include emerging technologies and housing.
- Partnerships with citizens, communities and private partners is also key in understanding and implementing changes. Corporate partnerships can be brought to the forefront to instil change by addressing existing market or environment gaps.
- Front-line members of organisations that deal directly with community engagement can be a reliable source to identify on-ground issues before identifying and engaging the right partners downstream.

Session 3 was designed as an interactive panel discussion that encouraged spontaneous exchange and diverse insights. There are no priorities for action outlined for this session.

Mayors Forum Session 4: Re-thinking Urban Energy Transition

What can cities do together that they can't do on their own? How should they combine to be effective?

The urban energy transition requires a fundamental rethink of cities' infrastructure plans and a recalibration of cities' energy use and management. This session elaborated on how cities and their people can prepare themselves to be future-ready as they transition to better energy management, optimisation and alternatives, including renewable energy sources, in view of climate challenges and the need to sustain the energy needs for city development.

As colleagues from the Intergovernmental Panel on Climate Change have assessed 70% of emissions come from cities, cities are thus positioned to make a significant impact in reducing emissions. 80% of Global GDP also come from cities and this offers a lot of potential and capital for climate action. These key points were observed during the session:

1. Urban energy transition can also bring about other benefits for cities

- Reducing carbon emissions requires a systems thinking approach which extracts synergies and cumulative gains. Doing so can achieve multiple co- benefits beyond just energy transition—it can also reduce energy consumption, achieve efficiency, improve sustainability, and enhancing resilience.

2. Investments are key to the adoption of clean energy

- There is a need for timely investments in infrastructure solutions. To enable such investments, regulations should be appropriate, clear and transparent. By adopting a collaborative environment and robust policy and regulation frameworks, cities can incentivise the usage of clean energy across the built environment industry, such as the transport sector and other supporting infrastructure such as data centres.

3. The community also plays a key role in energy transition

- It is critical for residents and community groups to come together during the process of urban energy transition. By bringing relevant stakeholders into the journey, cities can get their buy-in and ensure that the transition is smooth and the outcome is fair and impactful.

Mayors Forum Session 5: Managing Urban Water for Resilience

How can cities drive the sustainable, efficient and equitable management of water, and better manage flood risk and storm surges?

Climatic factors and urbanisation increasingly affect the reliable and efficient management of water in cities. This session discussed how cities can better respond and adapt to dynamic environmental changes through innovative and technological approaches to urban water management. In this session, delegates explored these focus areas:

1. The relationship between cities and water is changing.

- Driven by population growth and climate change, many cities are undergoing disruptions to their water usage and management systems. New dynamics, such as the phenomenon of “water-rich” and “water-poor” cities in the urban water cycle, also means that urban water management has evolved into a global system that necessitates cross-border cooperation for integrated solutions.
- This changing context has also resulted in new interdependencies between water and other urban systems, like infrastructure, health, food, etc., which in turn generate new risks, responsibilities and imperatives for cities. This new city-water relationship serves as a critical reminder that what we have inherited may bring renewal and growth, but over time, can also become a challenge a challenge that needs to be proactively and carefully managed.

2. How can cities respond to this evolving dynamic?

- It is important to involve residents and the community in developing solutions. Especially for smart technology or data-driven methods, it is essential to have the buy-in of stakeholders for proposed policies and interventions to encourage a pro-active environment, smoother implementation and sustained efforts.
- Cities need to prioritise providing clean and affordable water for all. To achieve this outcome, cities can look into various measures, including adopting nature-based solutions, implementing sustainable water infrastructure and facilitating behavioural change.

3. Cities must seek out integrated solutions and commit for the long haul.

- It is critical for cities to take a long term view. This provides not only the planning horizon but also the runway for investments in more comprehensive climate adaptive measures and plans to take place, e.g., to deal with the rising challenge of intensifying floods and droughts.
- Ensuring water resilience requires the development of major urban infrastructure which takes time to implement. Cities must pool resources and invest early in long term plans.

Mayors Forum 2025 Priorities For Action

The **Mayors Forum of the World Cities Summit 2025** strives to advance collaborative action, encourage further cooperation and promote knowledge sharing for best practices, to make our cities even more liveable and sustainable for our people.

Session 1: Delivering Affordable Housing

- Increase the supply and champion the provision of affordable, sustainable and accessible housing in connected and well-planned areas with amenities, to provide better lives and futures for all.
- Enhance funding models, engage communities, streamline policies and regulations and improve current institutions.

Session 2: Providing Reliable and Efficient Municipal Services

- Promote the role of services in transformation of communities towards sustainability, inclusion, and productivity.
- Foster citizen participation, invest in leadership development, and streamline operations and services in order to provide well-managed municipal services, which are responsive to the needs of our respective communities.
- Leverage technology, apply data-driven decision-making and implement smart city solutions, to improve coordination, efficiency, anticipation and reliability of municipal services, utilities, and infrastructure.
- Optimise the role of non-Governmental partners including universities, think tanks, businesses, investors and asset owners.

Session 4: Re-thinking Urban Energy Transition

- Provide efficient, sustainable and resilient urban energy solutions, to lower energy consumption and reduce carbon emissions across all sectors.
- Forge partnerships across public, private and people sectors, invest in timely infrastructure, incentivise adoption of new and existing clean energy technologies, and formulate appropriate regulations to ensure smooth energy transition.

Session 5: Managing Urban Water for Resilience

- Adopt long-term and comprehensive climate adaptation approaches and plans, to anticipate and reduce the risk of flooding and storm surges, as well as for heat and drought risks.
- Align policies across all citizens and stakeholders to manage water, leverage technologies and invest in data-driven decision making and management.
- In order to provide access to affordable and clean water for all, integrate nature-based solutions with sustainable water-efficient infrastructure and behaviours to enhance resilience in water resource management.



Mayors Forum 2025 Moderator Professor Greg Clark



Mayors Forum 2025 Moderator Professor Winston Chow



WCS Young Leaders Symposium

The World Cities Summit Young Leaders are a nominated group of change-makers from diverse sectors who contribute their expertise and experience to support the next generational leadership for the World Cities Summit and shape the global urban agenda.

50 Young Leaders from 14 countries attended the Symposium at the Mayors Forum 2025.

Co-curated with the Singapore Management University's Urban Institute and UIV Urban Innovation Vienna, the Young Leaders gathered to discuss issues related to urban development, sustainability, and citizen engagement.

A recurring theme that emerged at the Symposium was that, despite their many differences, cities often face remarkably similar and complex challenges. As such, cities can also be described as testing grounds for bold new ideas, playing a crucial role in piloting innovative solutions to address common challenges.

Discussions highlighted how there are no one-size-fits-all approaches as different communities have different needs and preferences across the different areas of urban development such as housing, municipal services and urban resource management. Hence, citizen engagement and adopting citizen-centric approaches are key to ensuring that evolving and diverse needs of communities are met.

Conversations also touched on cross-sectorial collaboration for innovation and development. By working with government, the private sector, academia, and community groups or organisations, new solutions can be implemented effectively.

Participants explored the importance of neighbourliness and civic participation and shared examples of initiatives to foster community spirit, such as group chats comprising people living on the same floor or gathering the community at local events. They further considered the adoption of technology in enhancing communication and engagement, such as the creation of neighbourhood apps that help residents stay connected and informed about local events and issues.



Young Leaders Symposium Panellists from L-R: Lena Rücker, Urban Planning Officer, City of Vienna; Preston Wong, CEO & Co-Founder, treatsure; Marina Hanke, Member of the Vienna City Council and Provincial Parliament; Low Yen Ling, Senior Minister of State, Ministry of Culture, Community and Youth & Ministry of Trade and Industry, Chairperson of the Mayors' Committee and Mayor of South West District; Hugh Lim, Executive Director, Centre for Liveable Cities, Singapore; and Prof Orlando Woods, Professor of Geography, Singapore Management University (SMU), Director, SMU Urban Institute, Pillar Lead (Urban Life), SMU Urban Institute.

WCS Responsive Cities Session

The WCS Responsive Cities Session was a two-part programme which explored the increasingly complex challenges of rapid urbanisation including climate change and evolving societies. Responsive cities leverage on a science of cities approach to urban governance, encompassing data-smart governance and use of technology in citizen engagement. These help cities to deliver evidence-based solutions to create urban environments that are more liveable, resilient, and attuned to the dynamic needs of the citizens.

The session began with the **Lee Kuan Yew World City Prize Network (LKYWCP Network) Knowledge Forum**, featuring a panel of representatives from the LKYWCP Network member cities. This was followed by the **Science of Cities Networking Dialogue** — an open exchange with international research institutes, academic researchers, and industry experts from fields of science of cities, urban planning, digital sector, and public participation.



LKYWCP Network Knowledge Forum Panellists from L-R: Marcel Simmoner, Head of Digitalisation Department, Urban Innovation Vienna, Vienna (Moderator); Michael Koh, Executive Fellow, Centre for Liveable Cities, Singapore; Catalina Restrepo, Director of the Centre for the Fourth Industrial Revolution, C4IR, Medellin; Kate Slevin, Executive Vice President, Regional Plan Association, New York City; Cheong Koon Hean, Chairman, Centre for Liveable Cities, Singapore; Eider Inunciaga, Councillor of the City of Bilbao, Bilbao; Scott Smith, Executive Director, Council of Mayors (Southeast Queensland), Brisbane; Da-mi Maeng, Head of Urban Planning and Design Research Division, Seoul Institute, Seoul; and Ryoichiro Orii, Director General of the International Affairs Bureau, Yokohama.

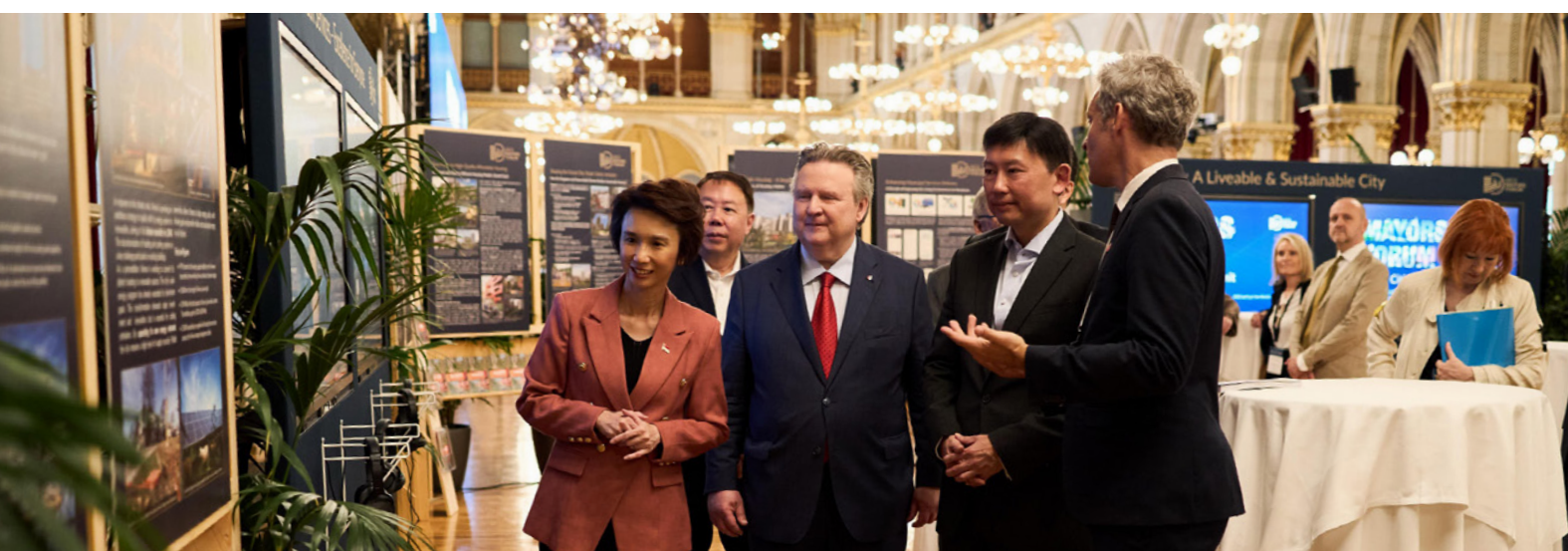


Singapore - Vienna Exhibition

The Singapore-Vienna Exhibition showcased two cities that, at first glance, may seem worlds apart yet still share the same challenges. The content was guided by the session sub-themes that were covered at Mayors Forum 2025 – delivering affordable housing, managing urban water for resilience, re-thinking urban energy transition, and providing reliable and efficient municipal services.

This exhibition presented how each city, even though vastly different in resource availability

and urban development approaches, is equally committed to building sustainable and liveable cities and a resilient future for their citizens. With this exhibition, it is evident that both Singapore and Vienna share a common and wider goal that all cities can aspire to – to foster collaboration and exchange of knowledge to unlock their full potential by building for and together with the people who live in them.



City Dialogues Vienna: What is the Value of Urban Resilience?

Organised by Singapore Management University (SMU) in partnership with UIV Urban Innovation Vienna, the SMU City Dialogues Vienna was a partner event of the Mayors Forum 2025. It convened a distinguished gathering of city leaders, researchers and industry leaders to exchange actionable insights towards resilient, inclusive and future-ready cities.

The event welcomed over 100 thought leaders from 20 countries; they represent more than 20 universities and over 30 private and public organisations from across Asia, Europe, and the United States – a testament to the diversity and dynamism of our global community, and the urgency and relevance of the dialogue topic of urban resilience.

Against the backdrop of pressing challenges faced by cities, including geopolitical tensions, ageing demographics and climate change, the event focused on strategies to strengthen the resilience of cities. The programme featured a panel discussion

and break-out sessions focused on three thematic tracks: (i) finance and public-private partnerships; (ii) social equality and environmental sustainability; and (iii) innovation and technology.

City Dialogues Vienna marks the 4th edition of SMU's signature City Dialogues series which inaugurated in 2019, and is the 2nd edition being held overseas, building on its success in Bangkok, Thailand, in 2024. In Vienna, SMU's senior leadership and faculty members also participated as speakers and moderators, further enhancing SMU's contribution to the discourse.

SMU was a Patron Sponsor of the World Cities Summit Singapore in 2022 and 2024.

For more information on SMU City Dialogues Vienna, visit <https://cityperspectives.smu.edu.sg/city-dialogues-vienna-special-feature>



Learning Experiences Through Site Visits

Mayors Forum 2025 delegates experienced Vienna through in-person site visits to Karl Marx Hof Housing Estate, Wien Museum (Vienna Museum). Seestadt Aspern, Nordbahnhof Quartier and Danube Island.



Publications Launched at Mayors Forum 2025

Providing Homes for All - Insights from Singapore & Vienna



While rooted in different historical, socio-economic and governance contexts, both cities have developed thoughtful strategies to tackle shared urban challenges. By tracing the implementation of key housing policies and programmes, this publication provides an account of how each city navigates issues such as shifting demographics and environmental imperatives. It also explores key enablers that support the effectiveness of each city's housing strategy—from financing models and institutional frameworks, to policies tailored for specific target groups.

Through these insights, this publication serves as a valuable resource for policymakers, urban practitioners and researchers seeking adaptable, forward-looking approaches to public housing.

This joint publication between the Centre for Liveable Cities and Urban Innovation Vienna is the culmination of a key deliverable of the Research Memorandum of Understanding signed between both agencies in June 2023.

Read here: <https://go.gov.sg/clcbook-liveabilityframework>

Issue 26: Harnessing Collaborative Ecosystems



This special edition of Urban Solutions showcases how cities in the Lee Kuan Yew World City Prize Network are fostering ecosystems of trust and innovation to deliver transformative solutions with local impact and global relevance.

Read here: <https://go.gov.sg/urbsol26>

Building Liveable and Sustainable Cities: A Framework for the Future



This publication is the first refresh of the Liveability Framework since it was introduced in 2014. Taking into account current and future challenges that cities have to deal with, this edition proposes an updated understanding of liveability outcomes for cities, and the supporting urban systems of planning, governance and collaboration, incorporating views from both within and outside government. The book also spotlights the importance of resilience, and discusses the tensions and synergies that arise from delivering liveability and sustainability for cities. Finally, it showcases case studies from around the world that illustrate the global applicability of the framework.

Read here: <https://go.gov.sg/clcbook-singapore-vienna>

Publications Launched at Mayors Forum 2025

Neighbourhood Centres: Meeting Evolving Needs Through Heartland Retail

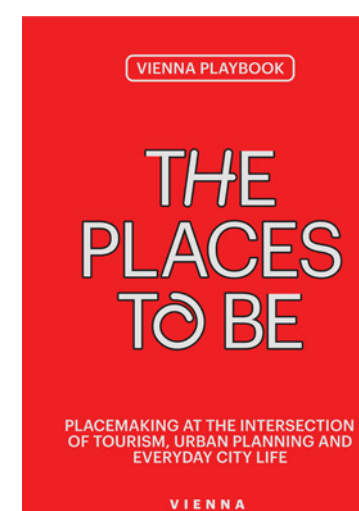


Neighbourhood Centres (NCs) embody the integrated planning strategies and management of local retail to promote selfsufficiency in neighbourhoods in Singapore. NCs play a key role in supporting the growth of residential townships, and the decentralisation of commercial, residential and other functions from the city centre to other parts of the country. Over the years, the development of NCs has responded to various trends, and going forward they remain well-placed to provide for residents and to effect improvements in quality of life in Singapore's residential towns and neighbourhoods.

This Urban Systems Study documents the nuanced evolution of NCs over the years and highlights the plans and policies that have shaped their development over time.

Read here: <https://go.gov.sg/ussneighbourhood>

The Places to Be – Vienna Playbook



How can tourism help cities become more livable, inclusive and resilient? Rooted in Vienna's placemaking tradition and enriched by international examples, "The Places to Be – Vienna Playbook" illustrates how aligning tourism with urban planning strengthens communities, sustainability and pride of place. It serves as a practical guide for mayors and planners pursuing people-centered urban futures.

Download your free copy at placemaking.vienna.info

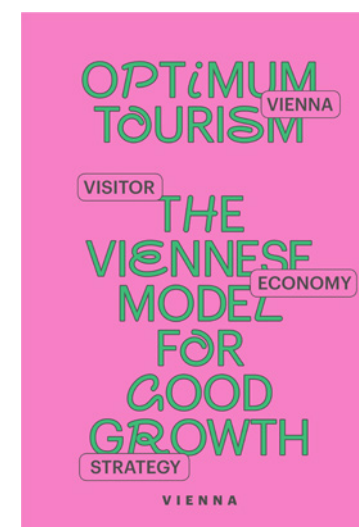
Shaping Future Central Business Districts: Perspectives from Global Stakeholders



Central Business Districts are likely to remain as important economic hubs for cities, but they must reinvent themselves to meet shifting lifestyles preferences while also increasing their resilience to future challenges. Featuring case studies from Singapore, Sydney, Bangkok, Glasgow, New York, Bogota and more, this publication adopts a global perspective in capturing the varying strategies cities around the world use to revitalise their downtowns.

Read here: <https://go.gov.sg/clcbook-shapingfuturecbd>

Optimum Tourism – The Viennese Model For Good Growth



Vienna's Optimum Tourism Strategy defines Good Growth as shared responsibility. It promotes agile, adaptive management — ensuring sustainability is not static but continuously negotiated. By aligning tourism, policy, business and community interests, Vienna maintains the balance between livability and competitiveness, shaping a resilient urban future for residents and visitors alike.

Learn more at optimum.vienna.info or access the flipbook online here: <https://b2b.wien.info/en/strategy-brand/visitor-economy-strategy/optimum-tourism>

Mayors and City Leaders

Participating Heads of Delegation

Country / Province / City	Name	Designation	Country / Province / City	Name	Designation
Algiers	Bettioui Abdelkrim	Deputy Governor	Muscat Municipality	Ahmed Al Humaidi	President of Muscat Municipality
Ankara	Mansur Yavaş	Mayor	Navotas	John Reynald M. Tiangco	Mayor
Antwerp	Stijn De Rooster	Vice Mayor	Phnom Penh	H.E. Seng Vannak	Vice Governor
Athens, Ohio	Steve Patterson	Mayor	Prague	Petr Hlaváček	Deputy Mayor
Bilbao	Juan Mari Aburto	Mayor	Preah Sihanouk Municipality	Sar Kackada	Mayor
	Eider Inunciaga	Councillor	Riga	Guntars Ruskuls	Head of Strategic Management Board
Bintan	Roby Kurniawan	Regent	Royal Commission for Riyadh City	Mansour Alturki	Advisor to the Chief Executive Officer
Bogor	Dedie Abdu Rachim	Mayor	Santiago De Cali	Raquel Garavito	Chief Executive Officer of the Cali Urban
Boulder	Aaron Brockett	Mayor			Renewal Agency
Brisbane	Scott Smith	Chief Executive Officer of the South East	Seberang Perai City Council	HJ Baderul Amin Bin Abdul Hamid	Mayor
		Queensland Council of Mayors	Seoul	Oh Se-hoon	Mayor
Brno	Irena Matonohová	City Councillor	Singapore	Chee Hong Tat	Minister for National Development
Budapest	Géza Csörnyei	Chief Executive Officer of Budapest		Low Yen Ling	Senior Minister of State, Ministry of
		Waterworks			Culture, Community and Youth &
Caracas	Jorge Cordero	Deputy Mayor			Ministry of Trade and Industry,
Champaign, Illinois	Deborah Feinen	Mayor			Chairperson of the Mayors’ Committee
Chişinău	Ion Ceban	General Mayor of Chisinau Municipality			and Mayor of South West District,
	Olga Ursu	Deputy Mayor			Singapore
Doha	Mubarak Al-Salem	Vice Chairman of the Central Municipal	Sofia	Ivan Goychev	Deputy Mayor
		Council of Doha	Suzhou Municipal Government	Wu Qingwen	Mayor
Espoo	Kai Mykkänen	Mayor	Taipei City	Chang Wen-Te	Deputy Mayor
Fort Lauderdale	Dean Trantalis	Mayor	Taoyuan City	Wang Ming-Jiuh	Deputy Mayor
Fukuoka	Soichiro Takashima	Mayor	The Hague	Robert van Asten	Deputy Mayor
Geneva	Alfonso Gomez	Mayor	Vienna	Dr Michael Ludwig	Mayor
Glasgow	Councillor Susan Aitken	Leader of Glasgow City Council	Windhoek	Her Worship Ndesihafela Larandja	Mayor
Hamburg	Peter Tschentscher	First Mayor	Yokohama City	Ryoichiro Orii	Director General of International
Iskandar Regional	Dato’ Haji Mohd Noorazam	Chief Executive Officer			Affairs Bureau
Development Authority (IRDA)	Bin Dato’ Haji Osman				Mayor
Jeddah Municipality	Dr Abdulaziz Alzahrani	Advisor for H.E. Mayor of Jeddah for	Zhengjiang Municipal Government	Xu Shuhai	
		Urban Planning			
Jeonju City	Yun Dong Uk	Deputy Mayor			
Johor Bahru City Council	Nazatul Shima binti Mohamad	Deputy Secretary			
Kanifing	Talib Ahmed Bensouda	Mayor			
Kingston and St. Andrew	Andrew A. Swaby	Mayor			
Kitchener	Berry Vrbanovic	Mayor & UCLG Co-President			
Kuala Lumpur	Maimunah binti Mohd Sharif	Mayor			
Kuching North	Haji Hilmy bin Haji Othman	Mayor			
Kuching South	Wee Hong Seng	Mayor			
London	Tom Copley	Deputy Mayor			
Lüderitz	Phillippus Albertus Balhao	Mayor			
Makassar	Munafri Arifuddin	Mayor			
Makkah	Musaad Al-Daood	Mayor			
	Hassan Algarni	Deputy Mayor			
Malé	Adam Azim	Mayor			
Medellín	Catalina Restrepo Carvajal	Director of the C4IR Medellín			
Mexico City	Inti Muñoz Santini	Secretary of Housing			

Organisation	Name	Designation
United Nations Habitat Assembly	Nga Kor Ming	President of the Assembly

WCS Young Leaders

Name	Organisation
Winston Yap Yu Ming	National University of Singapore
Tang Wei	National University of Singapore
Toh Hong Yew	GWS Living Art
Safafisalam Bohari Jaon	Eden Strategy Institute
Ivie Sim	DHL
Kevin Lee Jia Le	Temasek Polytechnic
Kee Wen Yu	NParks
Preston Wong	treasure
Ruella Che	Université Grenoble Alpes
Sandhya Naidu Janardhan	Berkeley College of Environmental Design (CED)
Lena Grobusch	Climate-KIC
Abdulai Sesay	Freetown City Council
Nicolás Gallardo	Jóvenes por el Clima Argentina (Youth for Climate Argentina)
Norah Alayed	EY Parthenon
Sagar Jayaramulu	Information and Resource Centre for Deprived Urban Communities
Gáspár Békés	C40 Youth Hub
Inaara Jindani	Project Localise
Sophia Rita Jayaraman	National University of Singapore
Hong Kiu Chow	National University of Singapore
Robin Hocquet	ChangeNOW
Sean Koh	National University of Singapore
Bianca Gill	SIA-YAL
Lena Rucker	City of Vienna
Jessica Glynn	Surbana Jurong
Minji Kwag	United Nations Development Programme (UNDP)
Thomas Zitterl	City of Vienna
Daniel Al-Kayal	City of Vienna - Department for Environmental Protection
Antonia Schneider	Vienna University of Technology
Barbara Laa	TU Wien
Thomas Weiss	immOH! Energie und Gebäudemanagement GmbH
Manuel Löw	Stadt Wien / City of Vienna
Dylan Chand	Youth Climate Collective
Dolores Lekaj	City of Vienna, Municipal Directorate, City and Federal Constitution Department
Katharina Schwarzfurner-Lutnik	Office for Participation and Empowerment, Municipal Department 20 - Energy Planning (MA 20), City of Vienna
Katharina Höftberger	Urban Innovation Vienna
Matthias Wechsler	Arup
Tabea Siroky	wohnfonds_wien
Caroline Schober	Neworn
Chiara Kupnik	UIV Urban Innovation Vienna GmbH
Florian Schmid	City of Vienna - Executive Group for Construction and Technology
Melissa Aspalter	WIENER LINIEN GmbH & Co KG
Lisa Stoiber-Frank	WIENER LINIEN GmbH & Co KG
Claudia Messner	Wien Holding GmbH
Jonathan Fetka	TU Wien
Marco Thaller	Wiener Linien GmbH & Co KG
Sophie Spanlang	TU Wien
Olivia Knehs-Vranitzky	Wien Holding
Mara Reinsperger	District Planning and Land Use, City of Vienna
Raffaela Dorner	District Planning and Land Use, City of Vienna
Amina Karahodžić	District Planning and Land Use, City of Vienna

International and Supporting Organisations

Arup
Asian Infrastructure Investment Bank
Bilbao Metropoli 30
C40 Cities
Culture Academy, Ministry of Community, Culture and Youth, Singapore
Dassault Systèmes
Housing & Development Board, Singapore
International Finance Corporation
International Urban and Regional Cooperation Asia & Australasia (IURC)
International Water Association
JETCO
Keppel Ltd
Messe Munchen GmbH - EXPO REAL
National League of Cities
National Parks Board (NParks), Singapore
NUS Cities
People's Association, Singapore
PORR AG
Regional Plan Association
Senate Department for Urban Development, Building and Housing of Berlin
Seoul Institute
Singapore Management University
Surbana Jurong Group
The World Association of the Major Metropolises, METROPOLIS
The World Bank
UNIDO
University of Antwerp
Vienna City Council
Wiener Tourismusverband
World Smart Sustainable Cities Organization (WeGO)
WRLDCTY

Mayors Forum 2025 Programme

	9:00 – 12:00	12:00 – 14:00	14:00 – 16:00	16:00 – 18:00	18:30 –
Day 1 2 July 2025 Wednesday		Lee Kuan Yew World City Prize Lunch		Site Visit 1 <u>Karl-Marx-Hof</u> or Site Visit 2 <u>Wien Museum</u>	Welcome Reception – Traditional Viennese Dinner Fuhrgassl-Huber
	Partner Event: SMU City Dialogues Vienna & Lunch Vienna City Hall				
Day 2 3 July 2025 Thursday	Site Visit 3 <u>Seestadt Aspern</u> Pick-up at 08:30	Opening Lunch Rathauskeller	Singapore-Vienna Exhibition Vienna City Hall		Conference Dinner Vienna City Hall Courtyard
	WCS Young Leaders Symposium Vienna City Hall		Mayors Forum Session 1 Vienna City Hall		
	WCS Responsive Cities Session Vienna City Hall				
Day 3 4 July 2025 Friday	Singapore-Vienna Exhibition Vienna City Hall				
	Mayors Forum Session 2 Vienna City Hall	Closing Lunch Vienna City Hall	Site Visit 4 <u>Nordbahnhof</u> or Site Visit 5 <u>Danube Island</u>		
	WCS Young Leaders UNIDO Site Visit Vienna International Center		Lee Kuan Yew World City Prize Network Convening Session UIV Urban Innovation Vienna GmbH		

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